

# THE WRITE OF WAY newsletter



## PRESIDENT'S MESSAGE

Issue No. 6 | Winter 2019



### Surerus Murphy Joint Venture

I can't believe that break-up is rapidly approaching. It feels like only yesterday I was setting myself up for another "unrealistic" new year's resolution.

2019 has started in the same positive manner as we finished 2018. January saw the commencement of the C-LAT project here in Calgary for Trans-Northern Pipelines Inc. (TNPI). This is the third section of the works awarded to SMJV on the APPL project and the most challenging; with significant proportion of the project installed through HDD including a crossing of the runway at Calgary International Airport, combined with limited Right-of-Way access across the pipeline. The award of this third phase of work is testament to the continued delivery of our values by all of you, both on the project and, at our corporate offices. This was recognized by TNPI at the February safety meeting, where I was very proud to see the team awarded a Certificate of Achievement in

recognition of SMJV's part in delivering two million man-hours lost time incident free on the APPL replacement project. Great work by all and I look forward to the successful completion of the project, and the future opportunities it will bring to all of us at SMJV.

From one great project to another, the North Montney Mainline Project (NMML) continues to build on its excellent 2019 performance and establishing SMJV as a trusted supplier to TransCanada. The team have overcome significant weather and access constraints along with trenchless crossing challenges, however remain on target to complete the mainline works in line with schedule with zero lost time incidents across the project. This performance is a true credit to everybody involved in the assured delivery of this significant project and sets the bench mark for our future projects that undoubtedly will follow with TransCanada and other key clients.

Clearly, it has been a productive and successful time on all of our projects. This is mirrored in our corporate offices with both the current projects, and the current ramp up of TransCanada's Coastal GasLink (CGL), and the Trans Mountain Expansion Project (TMEP) making for a very busy first quarter.

It is these two projects that will be fundamental in SMJV's continued growth. I am very excited to see CGL taking its first steps towards commencement in February, and look forward to TMEP commencing this summer, giving SMJV three years of visibility on future workload, something we have not seen since the formation of the JV.

With this strength of order booked and the continued vision and support of the partners. I am pleased to announce that this July, we will be moving our Calgary office to the 22<sup>nd</sup> floor of our current building to a purpose-built space for SMJV, which we can call home for many years after CGL and TMEP are delivered. This is a fantastic milestone and highlights the confidence and aspirations that the executive team and the partner companies have in SMJV. I wish you all a relaxing break-up period and hope you and your families have some well-earned quality time together. I look forward to the great projects that are here for us all for the rest of 2019 and beyond.

**Mick Fitzpatrick**  
President, Surerus Murphy Joint Venture

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## CURRENT PROJECT HIGHLIGHTS

### APPL C- LAT

The APPL Replacement Project – Calgary Airport Terminal (CAT) Section consists of approximately 17 km of NPS 12 pipeline within Calgary, AB and includes 11 Horizontal Directional Drills.

- **Time Frame:** January 2019 to May 2019
- **Location:** Calgary, AB
- **Scheduled Completion:** May 2019
- **Status:** Ongoing
- **Workforce:** 150

### NORTH MONTNEY MAINLINE PROJECT (NMML)

North Montney Mainline Project – Aitken Creek Section 1 includes the installation of 52 km of NPS 42 pipeline and related facilities in North East BC.

- **Time Frame:** June 2018 to December 2019
- **Location:** Taylor to Hudson's Hope, BC
- **Scheduled Completion:** December 2019
- **Status:** Completed all grading we have access to and started mainline welding
- **Workforce:** Approximately 550

### COASTAL GASLINK (CGL)

The Coastal GasLink project is an NPS 48, 670 km pipeline from the community of Groundbirch, BC to the facility near Kitimat, BC. SMJV has been contracted to construct the initial 140 km of this route.

- **Time Frame:** January 2019 to October 2021
- **Location:** Groundbirch, BC / Chetwynd, BC area
- **Scheduled Completion:** October 2021
- **Status:** Early works start February 2019
- **Workforce:** 700

### HYTHE LATERAL LOOP NO.2 (HLL2)

Hythe Lateral Loop No.2 consists of the construction of 14 km of NPS 24 pipeline located approximately 65 km northwest of Grande Prairie, AB.

- **2019 Scope:** Final Clean-up
- **Location:** Hythe, AB
- **Scheduled Completion:** Summer 2019
- **Status:** Project is in service, final clean up remains
- **Workforce:** 180

## FUTURE WORKS

### TRANSMOUNTAIN EXPANSION PROJECT (TMEP)

The TransMountain Expansion project consists of approximately 980 km of new pipeline construction between Strathcona County (near Edmonton), AB and Burnaby, BC. SMJV has been selected to construct Spread 5A - 184 km of NPS 36 pipeline.

- **Time Frame:** N/A
- **Location:** Kamloops, BC
- **Scheduled Completion:** N/A
- **Status:** In the planning stage, project start anticipated in 2019
- **Workforce:** 800

#### In the recent NEB Decision, the NEB stated:

“In light of Trans Mountain’s commitments, Board conditions and recommendations to Governor in Council (GIC) to mitigate and reduce adverse environmental effects, the Board is of the view that the expected significant social and economic benefits outweigh the significant adverse environmental effects of the Designated Project“.

#### The NEB review did the following:

- Rewrote 6 out of the previously approved 157 Conditions
- Turned 1 of the 157 conditions into a Recommendation
- Put forward 16 Recommendations to the GIC on how the government can reduce the impact of marine traffic on the Salish Sea. These recommendations are broader than the TMEP project and the oil and gas industry

The Federal Government now has 90 days from February 22<sup>nd</sup> to consider the NEB’s report and recommendations. It is also required to consult with First Nations.

TMEP indicated that the project could proceed as early as June 2019 upon GIC approval. SMJV is preparing for a June start date by consulting with First Nations and local communities.

## Have the Courage to Innovate



## SMJV Innovation Awards - Winners

### FIRST PRIZE: \$250 WESTJET GIFT CARD AND BIG TROPHY

**Kristine Morgan** - Streamlined the SDS sheet by implementing an online **Safety Data Sheet** management system that is simple to use and is accessible from anywhere, on any device! MySDS carries the capability of obtaining all SDSs in your chemical inventory, across all of your locations.

### SECOND PRIZE: \$100 AIR CANADA GIFT CARD

**Shalene Roach** - Suggested implementing **Yammer** as a communication tool that will help SMJV improve engagement with everyone in our organization through collaboration, connection, and celebration. By building a culture of transparency, keeping everyone from Firstline Workers to leadership informed and aligned. At the same time building communities of interest by bring people together around shared topics, interests, or areas of practice.

**THANK YOU ALL FOR PARTICIPATING AND CONGRATULATIONS TO OUR WINNERS!**

## HEALTH AND SAFETY

### NEAR HIT

Near hits occur every day in the pipeline construction industry. Surerus Murphy Joint Venture (SMJV) use near hit experiences as a tool to educate employees, to change processes, and to prevent future incidents and serious injuries from occurring.

A 'Near Hit' is an unplanned event that has the potential to cause injury, but does not result in human injury, environmental or equipment damage, or an interruption to normal operation. Near hits must be reported, regardless how minor or severe to ensure the appropriate steps are taken to prevent a recurrence in which serious injury or loss may occur. A near hit can be as simple as slipping on ice, but not falling or being injured, or applying your vehicle's brake to avoid a collision with wildlife on the road.

Part of a successful safety management system is to ensure near hits are reported and investigated. SMJV's Health, Safety, and Environmental teams conduct thorough investigations to assist in preventing future incidents, injuries or fatalities to their employees.

SMJV encourages all employees to report all near hits verbally, written, or throughout the company wide confidential program 'Walk the Line - Feedback Card'. All feedback cards are reviewed with management and findings are discussed daily with employees from each shift. We utilize the feedback card information collected from employees that perform the work everyday, making SMJV a safer place to work for all employees.



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## NORTH MONTNEY MAINLINE

### ODE TO OUR PIPELINERS | LYDELLE GONZALEZ

On February 8th, I travelled to the North Montney Mainline project located in North East BC to oversee some media works. The purpose of this exercise was to capture pictures and footage of the key construction activities on the project to facilitate the production of a Surerus Murphy Joint Venture promotional video, as well as capture high quality images of the work we do. Video production time was allocated to five action packed days and included a strict schedule developed in line with planned activities and the anticipated cold weather. As this was my first trip to site, I knew I was in for the experience of a lifetime.

As the videographer and I made our way to every location on our schedule, one couldn't help but notice the men and women physically building the pipeline. Multi-coloured hard hats working in unison to achieve the same goal; the high-quality construction of a pipeline, whilst striving to keep all people safe and injury free.

People were entertained when I approached in my 'summer' steel-toed boots in such extreme cold weather conditions. Apparently freezing your toes off is a complete faux-pas in this line of work. The appreciation I have for these men and women working in -33°C to -38°C weather for 5 days is indescribable. It made me realize how tough and strong-minded pipeliners really are.

I observed a bond that is quite rare while sitting in the camp cafeteria. Away from home, working 12-hours a day for 6-days a week, with one day off – it's clear that in a short matter of time, co-workers really do become family. As they sat in the cafeteria eating their dinner, though tired and exhausted, they were still wearing a smile, chatting, eating, and simply winding down together after their active day.

After our five-day trip I came back to Calgary with a different perspective, and a true respect and appreciation for our men and women out in the field. It is with conviction I say that I am a true advocate for our hardworking pipeliners.



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## APPL C-LAT

### PROGRESS PHOTOS

Congratulations to Surerus Murphy for receiving a Certificate of Achievement from Trans-Northern's Operators of Alberta Product Pipe Line Ltd (APPL). We were recognized for our contribution in achieving a 'Two Million Hour LTI Free' on the APPL Replacement Project.



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## ENVIRONMENT

### ENVIRONMENTAL CULTURE | JESSICA HERMANSON

Culture could be considered the backbone of a company, the guiding principles, customs and shared achievements between individuals working towards a common goal. The term **'Environmental Culture'** is one we are hearing more often in our daily lives, particularly those working in industry and development. Not only is it becoming more common to talk about having a positive and integrated **'Environmental Culture'** but it is expected of us by all our customers.

A phrase that I've picked up from working with SMJV regarding integrity states "Do the right thing, even when no one is looking". I would suggest that this phrase is part of our company culture, a guiding principal towards environmental excellence. Environmental commitments can be cumbersome and complicated, involving multiple people in various departments spending days deciphering what might seem like code from the Matrix. It can be convoluted and unclear. For most people environmental compliance is the elephant wearing hot pink pants in the room; it's impossible to miss but no one wants to point it out. The truth is we all want to do the right thing, the best job we can do, the "right thing, even when no one is looking" but we get bogged down without knowing how. The answer is simple, just ask.

Environmental excellence is more than a concept, it's **'Doing the right thing'** because we want to, because we choose to and because we can. It's about setting ourselves up for success by continually improving our performance both in-field and in-office, engaging and training our peers and keeping the highest standard for ourselves and others.

If I can offer one piece of advice to every individual within our walls it is this: As we move forward in this ever-changing world of environmental stewardship, let's do so with integrity.



## Calgary Corporate Challenge September Games

### Logo Design Contest

Design a logo for the Surerus Murphy team, around the theme **"Going Green"**.

The winning logo will be printed on our Surerus Murphy team jerseys.

#### Need some help coming up with ideas:

Hulk, Environment, Vegetables, St. Patrick's Day, Shamrocks, Earth, Leaves, the sky is the limit...

**All submissions can be a sketch, doodle or in vector ai. or eps. format.**

Email logos to Lyndelle Gonzalez at [lyndelle.gonzalez@surerus-murphy.com](mailto:lyndelle.gonzalez@surerus-murphy.com)



## The Alberta Ride to Conquer Cancer

Join our  
**SMJV Riding Team or Volunteer**  
**at the SMJV Water Station**

**August 17<sup>th</sup>-18<sup>th</sup>, 2019**

Participate in our cycling journey and fundraising crusade of more than 200 kilometres over two days riding alongside the majestic Canadian Rockies.

#### To volunteer please contact:

[lyndelle.gonzalez@surerus-murphy.com](mailto:lyndelle.gonzalez@surerus-murphy.com)  
before Thursday, August 2<sup>nd</sup>.

**#RideToConquerCancerAlberta | #RideToConquerCancer**

Cancer is the leading cause of death in Canada and responsible for 40% of all deaths. Every day, 565 Canadians will be diagnosed with cancer and 221 will die from it.

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## FEEDBACK INNOVATION

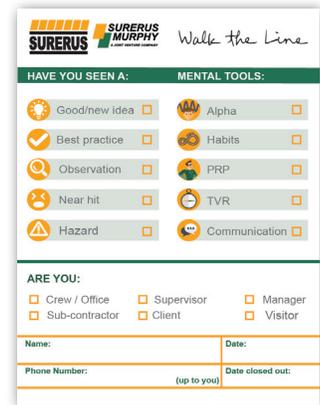
At SMJV, we value your feedback as it has led to many changes throughout the business. Over the years, we have received thousands of feedback cards full of innovative ideas and suggestions. The feedback cards focus on changes that could positively impact our projects and our offices for the better.

Below is a representation of physical change to a 561 sideboom on our Calgary based APPL project. An employee's experience exiting a sideboom prompted a feedback card, resulting in a step being installed onto all three sidebooms working on the project. Due to individual's suggestion, management intends to install a step to all sidebooms across project sites, contributing to a safer environment.



This is a perfect example how your suggestions have made us safer and better. We encourage everyone to continue submitting their ideas to make us better.

**Well done and keep up the good work!**



## Congratulations to SMJV's Bryan O'Sullivan



Bryan received his **Iron Ring** on March, Saturday 16<sup>th</sup> at the University of Calgary, accompanied by his mentor Paul Kelly.

Bryan was granted P.Eng status (Professional Engineer) from Engineers and Geoscientists British Columbia in January 2019.

Before Bryan came to Canada, he was working towards Charter Engineer in the UK. With enough experience under his belt, he pushed to get his qualifications recognized in Canada by obtaining his P.Eng.

Bryan received his validations from SMJV's Paul Kelly and Chris Fleming, as well as engineers from Pembina and Enbridge. He will be attending the Professional Member Induction ceremony for obtaining P.Eng status later this summer in downtown Vancouver.

**On their way to achieving P.Eng status are Stephen Masecar, Xiaojian Wei, Brodie McLean, Paul Mouland, and Melvin Baldonado.**

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## 60 SECONDS WITH SMJV

### KRIS WIEBE | FOREMAN



#### WHAT IS YOUR ROLE AT SMJV?

Backfill and Tie In Foremen. Professional Ice rink builder with the eventual aim to actual build a rink for the guys and girls on site. I also somewhat of a pioneer in the red headed community for beard growing... it is both thick and lush at the same time!

#### DESCRIBE YOUR TYPICAL DAY.

Breakfast first, then onto the foremen's meetings. Get the guys in the equipment all warmed up and moving ... the plan is in place early, but we work pipelines, so the plan changes often. Wind down at around 6:20 or so in the evening and then onto the camp for a cold beer and some dinner.... Thursday night is steak night too so get in early.

#### WHAT DO YOU ENJOY MOST ABOUT YOUR JOB?

To be honest I enjoy being around the guys in my crew, I pick them for the job and they get on with me and each other and fit in with the business. This job is the closest thing I have had to a locker room type of culture, mixing with the guys and girls I work with, it's a real tight bond we have amongst the crew. Pipelining isn't for everyone and the people we have that work hard and work safely get looked after. We work together and have a beer together after work which is great. The paycheck doesn't hurt either ha!

#### FAST 4 QUESTIONS

- 1. Favourite drink, booze or not** - Bud light in a Bottle only... no cans unless I am being bribed to do a newsletter interview with an Australian who has bought exactly 4 cans along in a plastic bag
- 2. One meal for the rest of your life, what would it be** - Bacon chipotle penne and honey garlic boneless wings from Boston Pizza. I ate that 6 days a week in FSJ when on NEBC. Their share price has plummeted since we left and I still wake up during the night in a sweat with withdrawals.
- 3. Any unusual talents** - No unusual talents but I can make almost anyone feel uncomfortable just by saying hello. This has been proven many times and a real consistency in my life so far.
- 4. Best pick up line** - I don't really use pickup lines but in a crowd I do whatever I can to be different... I am not good looking enough so I go with the mantra of 'normal isn't for the ladies'!! Dad bodies are in season so it's a good time for me.

#### ANY FINAL THOUGHTS?

This meeting is the icing on the cake of my day... why don't we have more Australians working for us... In regards to work I'm a positive guy and always focus on the good things that are happening. I love the work that I do and the people that I do it with... it's been a good job, we have had some laughs and the work speaks for itself.

#### We want to feature you!

If you have any feedback, comments or inspirational stories, or something news worthy, please email:

*Lyndelle Gonzalez, Marketing Coordinator*  
[lyndelle.gonzalez@surerus-murphy.com](mailto:lyndelle.gonzalez@surerus-murphy.com)

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